



WINCHESTER
CATHEDRAL

ANNUAL REPORT

STATUTORY SUPPLEMENT AND
AUDITED ACCOUNTS

FOR THE YEAR ENDED
31 MARCH 2019

The Cathedral Church of the
Holy Trinity, St Peter and St Paul,
and of St Swithun in Winchester

Annual Report Statutory Supplement and Audited Accounts 2018/19

Contents

1	Aims and Objectives	3
2	Chapter Reports	4
2.1	The Dean	4
2.2	The Receiver General	5
2.3	Worship	6
2.4	Education and Spirituality	6
2.5	Canon Principal	7
2.6	Lay Canons	8
3	Legal and administrative information.....	9
3.1	Legal name of the Cathedral	9
3.2	Chapter Office	9
3.3	Chapter	9
3.4	Officers of the Foundation	9
3.5	Council	9
3.6	College of Canons	10
3.7	Other key appointments.....	11
3.8	Finance and Investment Advisory Committee	11
3.9	Fabric Advisory Committee	11
3.10	Winchester Cathedral Enterprises Ltd.....	11
3.11	Auditors	12
3.12	Bankers and other professional advisers.....	12
3.13	Volunteer Section Heads	13
4	Structure, governance and management.....	13
4.1	Governing Statute	13
4.2	Relationship with the Diocese of Winchester	13
4.3	Organisational structure – the body corporate.....	14
4.4	Organisational structure – other key committees and groups.....	14
4.5	Other organisations associated with the work of the Cathedral.....	15
4.6	Chapter appointments and training.....	15
4.7	Chapter’s financial responsibilities.....	15
4.8	Clergy and senior staff changes	16
4.9	Investment powers.....	16
4.10	Public Benefit	16
4.11	Risk.....	16
5	Financial Review	17
5.1	Reserves Policy	17
5.2	Investment Policy.....	17
5.3	Investment performance.....	18
5.4	Cathedral maintenance plan.....	19
5.5	Five-year trends	19
5.6	Commentary on the 2017/18 results	19
6	Plans for future periods	21
7	Audited Accounts	22

1 Aims and Objectives

Winchester Cathedral is the seat of the Bishop of Winchester, the Rt Revd Timothy Dakin, and a centre of worship and mission for the Diocese, living the mission of Jesus and serving the common good.

Mission

To renew, inspire and unite people in faith, hope and love.

Our calling

To be a Christian community of worship, witness and welcome, rooted in Benedictine values and confident of growth.

To play a full part in the mission of the Diocese of Winchester and more widely to serve the whole Church of God in Christ Jesus.

To be a sign of the Kingdom of God, seeking in partnership with others the unity, peace and justice which is God's gift and will for the world.

To nurture Christian faith, hope and learning across the generations, using the abundant heritage of our tradition.

To be a diverse community in which people flourish in one body through collaboration, mutual respect and shared celebration.

To conserve and develop the buildings, contents and estates in our care.

To thrive and not just survive.

2 Chapter Reports

2.1 The Dean

Cathedrals are, in many ways, flag-ships for the Church of England. During uncertain times cathedrals represent something trustworthy and eternal. The significance of English cathedrals was marked this year by the first ever National Conference for English Cathedrals and this was attended by Winchester Chapter, staff and clergy. Entitled 'Sacred Space: Common Ground' the conference emphasized cathedrals as places of connection for the common good.

The first task of the Cathedral is to connect people with God through prayer and worship. The rhythm of worship through the day, week and seasons shapes all cathedral life with choral music of the highest standard thanks to our gifted and dedicated musicians. Many regular events connect communities including Mayors Matins, Law Sunday, School Leavers Services and the Shipping Festival. Newer initiatives this year reached out further for connection, including an anniversary celebration of William Walker, a County Youth Service for the ending of WWI, an Alcoholics Anonymous meeting for 700 people and the live screening of the Royal Wedding of Prince Harry and Meghan Markel. For a second year Ash Wednesday saw the Cathedral buzzing with activity as the whole ministry team offered 'Ashes to Go' to passers-by in the Close and observed a 'monastic ministry day' of prayer, engagement and service.

This great house of prayer enables people of many backgrounds to connect with the past and its deep heritage of faith. The last year has seen us approach the realization of the great ambitions of the Appeal; to conserve the glories of the cathedral and estate and to develop resources to serve wider communities. We look forward to the completion of work in the south transept and the opening of new exhibitions. The new sound system is a great success and audibility, participation and connection are possible now throughout the building.

During the past year the Cathedral Chapter continued consultation to connect with more people with its Cathedral Vision statement. At the heart is a phrase from the Eucharistic Prayer: 'renew us by your Spirit; inspire us with your love and unite us in the body of your Son...'. This year three Cathedral Values have also been developed: Openness; Excellence; Kindness. Four informal 'Open Chapter' meetings will now be held each year (in addition to the two formal annual opportunities of the Community Day and Annual meeting) in order for members of the Community Roll to meet with Chapter and consult on cathedral strategy and issues of daily life.

Practical aspects of connection have been addressed. The Community Roll of those who worship or work or volunteer at the cathedral is now completely renewed. A focus on Stewardship renewal took place during the autumn encouraging generous and regular giving to the cathedral.

The Cathedral was active in ecumenical life locally, connecting with other local churches in worship, chaplaincy in the city and pastoral outreach during the Christmas Market. Deeper relations with members of other faith communities were developed through observation of Holocaust Memorial Day and mutual support offered following terrorist atrocities overseas.

The wider Diocese was supported through hosting ordination and installation services, being a beacon for Thy Kingdom Come, hosting Church School Leavers Services and through Cathedral Chapter serving on Bishop's and Diocesan working groups and synods. Cathedral clergy regularly preach in parish churches of the diocese.

The impact of proposed changes to Cathedral governance and management in the Cathedrals Working Group report continue to be carefully considered by Chapter and on-going contribution is being made to national consultation.

The Cathedral is fully connected with the priority of Safeguarding and Safer Recruitment. With the support of the Cathedral Safeguarding Coordinator, and working with the Diocesan Advisor, a revised policy was published and comprehensive policies are being implemented.

It was a pleasure to welcome Prof Bill Lucas as Professorial Visitor and The Rev'd. Gill Sakakini, priest and artist, on placement one day a week. Canon Sue Wallace, Precentor, moved on to take up the post of Liturgical Director and Creative Worship Consultant for the 'Transcendence' charity.

My grateful thanks go to all those who make up cathedral life as worshippers, volunteers, staff-team, Chapter and clergy. Cathedrals are exciting places of profound connection and Winchester Cathedral seeks connections new and old that make a difference.

The Very Rev'd Catherine Ogle, Dean of Winchester

2.2 The Receiver General

What an incredible year and what a privilege to have the opportunity to share the highlights with you in this annual report. We have completed the financial year end with an £85k surplus on the General Fund – my thanks to the whole team on this positive result. In particular, I would like to mention our trading company WCEL's performance who made the highest net profit of £603k in their trading history. The largest contribution to Dean and Chapter yet. Several factors contributed to this success – the Flower Festival 'Illumination' inspired by the beauty and artistry of the 12th century Winchester Bible welcomed a record twenty thousand visitors in five days. Angela Turner, our designer excelled and organised creation after creation with flowers expressing different themes and stories. The poppy composition added a poignant reminder of the sacrifices made in past wars and hope for the future which marked 2018 as the end of WWI Centenary. A symbolic act of uniting the past and resonating with the present.

Our annual paying visitor numbers were ahead of budget, largely driven by an eagerness to see the Cathedral re-opening newly conserved sacred spaces which had been hidden during the building works.

The journey of renewal continues with the substantial works on the Dean's residential part being concluded by the fence separating the private garden from the Dean's River Gardens complete with provision for hedgehog access. However, there remains the ongoing challenges with the public spaces in the Prior's House regarding the lighting and the fire escapes which are currently being worked on. A further £50k has been designated this year for this purpose. The plans to provide 3 key workers with more modern and suitable Lay Clerk housing continues. The plans for converting the derelict stables and garages in the Old Mason's Yard, which require listed building and scheduled monument consent and planning permission.

Income for Dean and Chapter was given a boost this year by the filming of The Crown. The marketing team are developing filming opportunities as an income stream for the future. The financial return from the filming helped to offset the rental property voids this year. I am happy to report all our properties have now been let. Unfortunately, the loss of rental revenue is always compounded by an increase expenditure as we use the time to carry out maintenance and refurbishment of the properties.

As I reflect over the life of our fourteen projects, from handing the keys of the Wessex Learning Centre to our Director of Learning and her team in 2014; the birth of the Volunteer Action Advisory Group and the Storytellers springs to mind as introduced in the annual report of 2015 were crucial in the development of the concepts for Kings & Scribes, The Birth of a Nation and Decoding the Stones. The market research forums who gathered information used to test out and validate our thinking was invaluable. The significant part that the South Transept team played with the evaluation of the temporary exhibition, the feedback and learning received informed our new exhibitions content and layout. It has been a privilege to get to know so many of our volunteers and you must take credit for the positive role and impact you have all had in playing a part in the successful development of our exhibition. My heartfelt thanks to each and every one of you for all that you do. I know Chapter will wish to join me with that sentiment.

We look forward to the next year with history in the making. 'A place to be' a place of faith, hope and love. Where our work continues.

Canon Annabelle Boyes, Receiver General and Canon Treasurer

2.3 Worship

Along with the rest of the world, the most poignant time of this year was Remembrance, with the added significance of the commemoration of the end of World War I. Various events were held in and around the Cathedral (including a County Youth service, exhibitions and the showing of the film War Horse). Central to the weekend was a powerful Vigil service – Daring to Hope - which included readings from newspapers, poets and a gospel reading spoken alternately in English and German. It also included a petal drop from the Nave Roof during The Last Post.

As I was looking through the Cathedral diary to compile this article, it brought home to me the incredible variety of services that we host. As well as the minimum three services a day in our daily round, the Opus Dei, there have been many occasions of great sadness, joy and thanksgiving, and it is often the smaller services that hold the most intensity. These services included Saying Goodbye, a service for those who have lost a child in pregnancy, birth or infancy, and also a special service – Stronger Together - for the homeless in Winchester and those involved in supporting and helping them. We held memorial services for Ken Thornber, former leader and chairman of Hampshire County Council who was an unswerving support to the Cathedral's mission, and Surgeon Vice-Admiral Tony Revell, a great friend to many and a true 'pillar' of the Cathedral. The Nave was full to the gunnels for a celebration of the life of Alex Halliday, a teacher at The Pilgrim's School who died in his early 40s after a short but full-on battle with cancer. Despite the circumstances, the Cathedral was filled with joyful remembrance and laughter.

Other major services during the year included an Evensong marking the 70th anniversary of the National Health Service, and a diocesan farewell to the Right Rev. Jonathan Frost as he moved from being Bishop of Southampton to York Minster as their Dean. We also marked the 100th anniversary of the death of someone to whom we are all extremely grateful – none other than the diver William Walker, which included the laying of flowers at his memorial by members of his family. We also said farewell to our Canon Precentor, Sue Wallace, as she left Winchester to take up a new post with a charity. Our voluntary choirs continue to prosper.

Two events that have not happened before were a wonderful Evensong marking William of Wykeham when the Boy Choristers and Lay Clerks were joined by the Chapel Choir of Winchester College and the Choristers of New College Oxford for a bit of a musical extravaganza. The Cathedral also played host to a live streaming of the wedding of Prince Harry and Meghan Markle. A special order of service was prepared and a full Nave was able to join in with the hymns.

Whilst the Clergy, Choirs, Virgins and other staff are the 'front' of our services, behind the scenes there is a truly wonderful 'army' of people without whose hard work, support and often ingenuity they simply wouldn't happen. Our thanks go to all our musicians, their families who give up a large part of their lives for the music, and, of course, the many volunteers who clean, dust, iron, serve, adorn with flowers, and those who welcome the congregation.

Andrew Lumsden, Director of Music

2.4 Education and Spirituality

The centenary of Armistice in 2018 provided a unique opportunity to mark this poignant period of national history. For example, each class of the schools attending the cathedral in October made a poppy wreath, and each child wrote a letter to the memorial soldier standing in The Outer Close.

The Winchester Bible was fully conserved, rebound and digitized in time for its return to the Cathedral in May 2019. An empty page of the Bible was inscribed to bear witness to the conservation works of 2014 to

2019, facing the page commemorating Beatrice Forder's earlier conservation work. This was beautifully done by head scribe Phillip Johnson and his tutor. Deep gratitude should also go to Andrew Honey at the Bodleian Library, chief conservator from the end of the second of the four volumes. Andrew continued Chris Clarkson's valuable work and refined the binding techniques still further. An expanded series of Bible banners now hangs in the nave, replacing the damaged older set and marking the Winchester Bible's return.

The highlight of the formal learning programme this year was the series of six talks given by Professor Alister McGrath, mostly in the quire of the cathedral, where we benefitted greatly from the new speaker system. The one about Richard Dawkins, C S Lewis and the Meaning of Life was understandably the most popular. Top of the informal learning curriculum, however, must be the newly established Peregrine Falcon live webcam link, which has grown a devoted, not to say addicted, global viewership.

I must thank our curate Katie Lawrence before her departure for New Zealand for all that she has contributed to Education & Spirituality. In the year under review, not only did Katie take responsibility for Children's Church between the departure of Rosemary Durward and the appointment of Priscilla Welch, but she also developed a profoundly spiritual tour based on the stained glass of the building. I thank Judith Pope, too, for all she did as leader of Children's Corner.

Considerable voluntary commitment by Churches Together in Winchester meant that the Cathedral's Mission Chalet was staffed for most of the available hours of the Christmas Market. The training was given by a team led by Canon Mark Collinson. The United Church led on a Saturday session of craft under the banner of Messy Church. A Christmas trail around the Inner Close was added to the resources offered to families with young children, complete with a sticker for finishers, developed in collaboration with Cheryl Bryan, Director of Learning, and our new Learning Officer, Aisha Al-Sadie. Sophie Hacker developed a new nativity scene in partnership with Stanmore Primary School.

The Celebration of Recovery in the Outer Close brought together many volunteer groups with a concern for human wellbeing. This year, to mark the centenary of the founding of Alcoholics Anonymous, it was filmed for Songs of Praise. A play about the life of AA's founder Bill Wilson, called An Honest Soldier, was also commissioned from Philip Glassborow and performed at the Winchester Festival.

Canon Dr Roland Riem, Vice-Dean and Canon Chancellor

2.5 Canon Principal

The role of Canon Principal helps the Cathedral express its mission and ministry at the centre of the Diocese of Winchester. Canon Mark Collinson leads the Diocese of Winchester School of Mission, based in Wolvesey, which trains and equips laity and clergy to join in God's mission wherever God has called us to be.

The fruit of this training is celebrated in the Cathedral at two key points in the year. In July 2018 the bishop ordained eight deacons and thirteen priests to serve in parishes across the diocese. In October the bishop licensed four new Licensed Lay Ministers and two Licensed Lay Workers who had completed their training in the School of Mission, and welcomed a further four LLMs from other dioceses. All these people have been nurtured to be able to understand their vocation and to fulfil their calling in licensed ministry.

In the October service, the growth of the Bishop's Commission for Mission is evident. Whereas forty-three people were commissioned as lay pastors, worship leaders and evangelists in 2017 over one hundred were commissioned in 2018. The Cathedral is thereby launching people into varied lay ministries across the diocese. Cathedral members are also welcome to follow these programmes that help us all to fulfil our calling as disciples of Christ.

Canon Mark Collinson, Canon Principal

2.6 Lay Canons

We have served as Lay Canons and members of Chapter throughout the year. Legal provisions require lay members to provide an important external perspective as Chapter takes forward the mission and strategy of the Cathedral.

George brings extensive managerial experience from his career in IT as well as practical knowledge of many aspects of church life and of Cathedral life through 35 years as a bellringer. He is vice chair of governors at the Pilgrims' School, a member of the Cathedral's Outreach Action and Advisory Group and is the Cathedral link with the Trinity Centre in Winchester.

Mark brings high-level experience in leadership, management and communications in public service organizations and of governance in the not-for-profit and charity sector. In the coming year, he will be developing a role as the Chapter's senior link with the Cathedral's volunteers.

During the year, we have been heavily engaged in working with Chapter to help develop the Calling and Vision booklet that sets out the future mission, vision and aspirations for Winchester Cathedral. This has been a stimulating exercise, resulting in a clear and inspiring articulation of the Cathedral's role, future priorities and impact, rooted in a focus on the themes of Renew, Inspire and Unite.

We have been fully involved in establishing 'Open Chapter', our new forum taking the form of a regular pattern of open meetings where the Chapter team can engage with members of the community about all aspects of life at the Cathedral. We welcome this move and have been encouraged by the response. We hope it will strengthen further in the year ahead.

As well as seeking to contribute to the corporate life of the Cathedral, we engage fully with its mission and service. We have taken an active role in Cathedral services and events throughout the year. We felt the distinctive services at Advent, Christmas, Easter and Pentecost were particular highlights. We have also been engaged fully with the plans and preparation for the opening of the new Kings and Scribes exhibition.

Canon George Medd
Canon Mark Byford
Lay Canons & members of Chapter

3 Legal and administrative information

3.1 Legal name of the Cathedral

The legal name of the Cathedral is: The Cathedral Church of the Holy Trinity, St Peter and St Paul, and of St Swithun in Winchester

Name commonly used: Winchester Cathedral

3.2 Chapter Office

The Cathedral Office
9 The Close
Winchester
Hampshire SO23 9LS

Telephone: 01962 857200
E-mail: cathedral.office@winchester-cathedral.org.uk
Website: www.winchester-cathedral.org.uk

3.3 Chapter

Members of Chapter during the year to 31 March 2019 were as follows:

The Dean	The Very Revd Catherine Ogle
Vice-Dean & Canon Chancellor	The Revd Canon Dr Roland Riem
Receiver General & Canon Treasurer	Canon Annabelle Boyes MBE
Canon Principal	The Revd Canon Mark Collinson
Canon Precentor & Sacrist	The Revd Canon Sue Wallace (until 31 December 2018)
Lay Canon	Canon Mark Byford
Lay Canon	Canon George Medd

3.4 Officers of the Foundation

High Steward	His Grace The Duke of Wellington OBE DL
Counsellor	His Honour Michael Brodrick
Clerk at Law	Julian Hartwell

3.5 Council

Members of the Cathedral Council during the year to 31 March 2019 were as follows:

Miss Jean Ritchie QC (Chair) (Bishop's appointment)
The Very Revd Catherine Ogle (ex officio)
Canon Annabelle Boyes MBE (Chapter appointment)
Brigadier Alastair Bruce of Crionaich OBE DL (Bishop's appointment)
Mr David Evans (Bishop's appointment)
Lady Louisa Portal MBE DL (Bishop's appointment)
The Revd Canon Dr Roland Riem (Chapter appointment)
Mr Martin Rudd (Bishop's appointment)
The Revd Canon Peter Seal (appointed by College of Canons)
Mr George Seligman (Bishop's appointment)
Ms Natalie Shaw (elected by Cathedral community)
The Revd Canon Jo Stoker (appointed by College of Canons)
Mr Paul Wing (elected by Cathedral community)
The Revd Dr Andrew Wood (Bishop's appointment)

Visitor: The Rt Revd Timothy Dakin, Lord Bishop of Winchester
Mr Stephen Adam (Minutes Secretary)

3.6 College of Canons

Visitor

Lord Bishop of Winchester, The Rt Revd Timothy Dakin

The Chapter of Winchester

The Dean of Winchester, The Very Revd Catherine Ogle

Vice-Dean & Canon Chancellor, The Revd Canon Dr Roland Riem

Receiver General & Canon Treasurer, Canon Annabelle Boyes MBE

Canon Precentor, The Revd Canon Sue Wallace (until 31 December 2018)

Canon Principal, The Revd Canon Mark Collinson

Canon Mark Byford

Canon George Medd

Bishop's Staff

The Bishop of Basingstoke, The Rt Revd David Williams

The Bishop of Southampton, The Rt Revd Jonathan Frost (until 1 February 2019)

The Dean of Winchester, The Very Reverend Catherine Ogle

The Dean of Guernsey, The Very Revd Tim Barker

The Dean of Jersey, The Very Revd Mike Keirle

The Archdeacon of Winchester, The Venerable Richard Brand

The Archdeacon of Bournemouth, The Venerable Dr Peter Rouch

The Archdeacon for Mission, The Venerable Dr Paul Moore

Lay Canon Andrew Robinson, Diocesan Secretary

Canon Theologian

The Revd Canon Dr Francis Orr-Ewing (2018)

Honorary Canons

The Revd Canon Clive Hawkins (2005)

The Revd Canon Jo Stoker (2008)

The Revd Canon Gary Philbrick (2009)

The Revd Canon Geoff Houghton (2011)

The Revd Canon Dr Andrew Goddard (2012)

The Revd Canon Steve Pittis (2013)

The Revd Canon Peter Seal (2013)

The Revd Canon Karen Mackinnon (2014)

The Rt Revd Canon Abbot Giles Hill OSB, Abbot of Alton (2015)

The Revd Canon Howard Wright (2016)

The Revd Canon Andy McPherson (2016)

The Revd Canon Peter Gilks (2016)

The Revd Canon Richard Harlow (2017)

The Revd Canon Peter Salisbury (2017)

The Revd Canon Brian Wakelin (2017)

The Revd Canon Christine Dale (2017)

The Revd Canon Fiona Gibbs (2017)

Ecumenical Canons

The Abbot of Fleury (2011)
The Revd Canon Paul Townsend (2011)
The Revd Canon Dr Howard Mellor (2011)
The Revd Canon Dr Andrew Wood (2016)
The Revd Canon Billy Kennedy (2016)

3.7 Other key appointments

Receiver General & Canon Treasurer	Mrs Annabelle Boyes MBE Cdir FloD FLCM
Cathedral Architect	Mr Nick Cox MA (Cantab) Dip Arch RIBA AABC Nick Cox Architects, 77 Heyford Park Upper Heyford OX25 5HD
Archaeologist	Dr John Crook MA FSA DPhil 52 Canon Street Winchester SO23 9JW
Director of Music	Mr Andrew Lumsden MA FRCO

3.8 Finance and Investment Advisory Committee

Mr Edmund Byers (chair)
The Very Revd Catherine Ogle – The Dean (Chapter)
The Revd Canon Dr Roland Riem – Vice-Dean & Canon Chancellor (Chapter)
Mrs Annabelle Boyes MBE - Receiver General & Canon Treasurer (Chapter)
Mr Stephen Frost
The Lord Poole
Mr John Pringle
Mr Christiaan Beech - Head of Finance (in attendance)

3.9 Fabric Advisory Committee

Professor Martin Biddle CBE (Chair)
Mr Antony Feltham-King
Mr Christopher Gordon
Mr John Spokes QC
Professor Michael Wheeler
Professor Barbara Yorke
The Revd Jeremy Davies
The Very Revd Catherine Ogle – The Dean (in attendance)
Mr Nick Cox, Cathedral Architect (in attendance)
Dr John Crook, Cathedral Archaeologist (in attendance)
Mrs Annabelle Boyes MBE – Receiver General & Canon Treasurer (Secretary)

3.10 Winchester Cathedral Enterprises Ltd

Mr Damien Carpanini (Director and Chair)
Mrs Annabelle Boyes MBE (Managing Director)
The Revd Canon Dr Roland Riem (Director)
Mr Robert Carr-Archer (Director)
Mr Rupert Ellwood (Director)
Mr Christiaan Beech (Company Secretary)

3.11 Auditors

Mazars LLP
5th Floor
Merck House
Seldown Lane
Poole
BH15 1TW

3.12 Bankers and other professional advisers

Bankers	National Westminster Bank plc High Street Winchester SO23 9AW
Clerk at Law	Mr Julian Hartwell LLB Martyrwell, Cheriton Alresford, Nr Winchester SO24 02A
Occupational Health Adviser	Dr S Chapman Swift Medical Services, St Clements Partnership Tanner Street, Winchester SO23 8AP
Property Agents	Carter Jonas 9a Jewry Street Winchester SO23 8RZ
Quantity Surveyors	David Bailey Associates 11 Clearmount Road Weymouth DT4 9LD
Solicitors	Godwins 12 St Thomas Street Winchester SO23 9HF
Media Advisor	Chilton Media Law 8 West Street London WC2H 9NG
Investment Managers	Cazenove Capital Management Ltd 12 Moorgate London EC2R 6DA
Investment Managers	CCLA Investment Management Ltd 80 Cheapside London EC2V 6DZ

3.13 Volunteer Section Heads

Mrs Carole Barrett & Miss Anne Peebles-Brown, Hospitality Team	Chapter Lead
Mrs Frances Carroll, Dean Garnier Gardeners	The Dean
Mrs Elaine Howells, Litter Pickers	The Dean
Mr Paul Wing, Head Sidesman & lunchtime recitals	The Dean
Mrs Jo Bartholomew, Curator, librarian & cleaning team	Canon Roland Riem
Mrs Cheryl Bryan, Children's education	Canon Roland Riem
Mr William Cole, Resources Room	Canon Roland Riem
Mrs Audrey Constantine, Intercessions	Canon Roland Riem
Mr Julian English, South Transept Co-ordinator	Canon Roland Riem
The Revd Nick Fennemore, Visitor Chaplains	Canon Roland Riem
Mrs Brenda Fletcher, Information Desk	Canon Roland Riem
Mr Phillip Johnson, Calligraphers	Canon Roland Riem
The Revd Katie Lawrence, Children's Church & Close Pastors	Canon Roland Riem
Mr Stephen O'Connell, Guides	Canon Roland Riem
Mr Brian Scott, Welcoming Stewards	Canon Roland Riem
Mr Jeff Steer, Tower Tour Guides	Canon Roland Riem
Mrs Priscilla Welch, Children's Church	Canon Roland Riem
Miss Chloe Sheppard, Close Pastor	Canon Roland Riem
Ms Jenny Hubbs, Education & Spirituality	Canon Roland Riem
Mr Nick Bucknall, Bell Ringers	Canon Precentor
Mrs Rhian Bufton, Choir Chaperone	Canon Precentor
Mr Keith Clark, Junior Choir	Canon Precentor
Mrs Anna Diamond, Broderers	Canon Precentor
Mrs Carol Geddes & Mr Richard Steadman, Chamber Choir	Canon Precentor
Mr Daren Gibb, Virgers, Communion Assistants & Communion linen	Canon Precentor
Ms Claudia Grinnell, Nave Choir	Canon Precentor
Mrs Andrea Hall, Wardrobe Team	Canon Precentor
Mrs Judith Oakes, Sunday morning coffee team	Canon Precentor
Mrs Sue Ouvry, Eucharist Readings	Canon Precentor
Mrs Susan Lindley & Judith Pope, Family welcome	Canon Precentor
Miss Marion Steeds, Proof Readers	Canon Precentor
Mr John Weatherley, Servers	Canon Precentor
Mrs Margaret Braddock, Holy Dusters / Brass Band	Canon Annabelle Boyes
Mrs Svetlana Cochrane, Shop	Canon Annabelle Boyes
Mrs Sheena Crawford-Moody, Events Stewards & Programme sellers	Canon Annabelle Boyes
Mrs Mel Donaldson, Cloisters	Canon Annabelle Boyes
Mrs Susan Moffett, Deanery Bookstall	Canon Annabelle Boyes
Mr Peter Matthews, Cash Counters	Canon Annabelle Boyes
Mrs Helen McGarry, Flower Arrangers	Canon Annabelle Boyes
Mr Derek Short, Gardeners	Canon Annabelle Boyes
Mrs Sarah Williams, St. Christopher's	Canon Annabelle Boyes

4 Structure, governance and management

4.1 Governing Statute

The Cathedral is governed by the Cathedrals Measures 1999 and the Constitution and Statutes that came into effect on 19 April 2000 as amended on 17 February 2009, and on the 10 December 2014. In addition the Care of Cathedrals Measure 2011.

4.2 Relationship with the Diocese of Winchester

The Diocesan Bishop is The Right Reverend Timothy Dakin, Lord Bishop of Winchester.

The Cathedral is the formal 'seat' of the Bishop of Winchester, and he is the official Visitor. After consultation with the Chapter and subject to any provision in the Statutes, he may officiate in the Cathedral and use it in his work of teaching and mission, for ordinations and synods and for other Diocesan occasions and purposes. The Bishop is a valued friend and advisor to the Cathedral, which in turn seeks to support the Bishop's work of leading the Diocese in mission and ministry. Chapter members actively participate in the Mission and Ministry of the Diocese, Diocesan committees and working groups. The Dean serves on the Bishop's Staff. The Bishop of Winchester is supported by two Suffragan Bishops – The Bishops of Basingstoke and Southampton.

4.3 Organisational structure – the body corporate

The Dean & Chapter of the Cathedral – The Chapter, the Council, and the College of Canons form the corporate body of the Cathedral.

The Chapter of the Cathedral

The Chapter consists of the Dean, two Residentiary Canons, the Receiver General & Canon Treasurer, Canon Principal and up to three Lay Canons, members recruited for their skills and expertise in specific areas of the Cathedral's life. Chapter holds the executive role of the corporate body and is responsible for leadership, policy, strategy, vision, and also has fiduciary responsibilities.

Residentiary members of Chapter are responsible for different portfolios within the Cathedral's life – mission and social responsibility, pastoral care and spiritual development, education and visits, liturgy and music and patronage. These departments are supported by a range of committees and teams. The Receiver General & Canon Treasurer has overall delegated responsibility for cathedral administrative support services and resources (Chief Operating Officer).

The Cathedral Council

The Council is an advisory and consultative body, established to support the work of the Chapter and to ensure accountability to the wider community and Diocese. It provides a sounding board and guidance for Chapter as well as offering an informal 'watchdog' role to ensure that the Cathedral fulfils its legal responsibilities. It also has a formal role if any amendments to the Cathedral's Constitution and Statutes should be proposed.

The College of Canons

The College consists of senior clergy and lay members from across the Diocese, appointed by the Bishop, along with a number of ecumenical canons (representatives from other denominations). Its role is to ensure that the Cathedral is open to informed opinions, observations and comment from churches within and beyond the Diocese.

4.4 Organisational structure – other key committees and groups

The Finance and Investment Advisory Committee

This committee is a sub-committee of Chapter and is responsible for advising Chapter in connection with its responsibilities in the field of financial and investment management.

The Fabric Advisory Committee

This committee is responsible for ensuring that any work to the fabric of the Cathedral is done with proper regard to due and legal process. It includes the Cathedral Architect, the consultant Archaeologist, and other experts in the conservation and repair of historic buildings.

The Cathedral Community

Membership of the Cathedral Community is open to all those who apply for membership and are aged sixteen years or more, who worship at the Cathedral, or who work for or hold office linked to the Cathedral. The Community meets regularly for an open meeting, and we have introduced a forum called Open Chapter, which meets quarterly starting from February 2019. It has no statutory powers but allows for open discussion of any issue of interest within the life of the Cathedral. From this body, two members are elected to the Cathedral Council.

4.5 Other organisations associated with the work of the Cathedral

The Friends of Winchester Cathedral

The Friends of Winchester Cathedral is an independent network of supporters of the Cathedral. They continue to provide very substantial and welcome support both to the fabric of the Cathedral and to its environment, and in their generous support of the boys and girls who sing in the cathedral choirs.

Winchester Cathedral Trust

Established in 1983, Winchester Cathedral Trust is an independent charity set up to receive money raised from major appeals made on the Cathedral's behalf and to make grants in accordance with the terms of the Trust Deed to support the development of the Cathedral. The Trustees are drawn from across the region.

Winchester Cathedral Enterprises Limited

This limited company is a wholly-owned subsidiary of Chapter. It undertakes a range of commercial activities within and around the Cathedral and in the Visitors Centre. All taxable profits are covenanted to Chapter and details of its trading activities are summarised within the statement of consolidated financial activities and the notes to the accounts. The Directors (of whom two are Chapter members) are appointed by the Chapter.

The Friends of the Dean Garnier Garden

The Friends of Dean Garnier Garden was established in 1994 to maintain the Garden, the fabric of which remains in the ownership of the Cathedral. The Dean Garnier Garden, formerly the Deanery Rose Garden, is available for the use of the community of Winchester and for all visitors to The Close.

Carl Klein Trust

An independent charity, the Carl Klein Trust supports two dwellings dedicated for lay clerks and gives grants for the welfare of lay clerks.

4.6 Chapter appointments and training

The Dean is appointed by the Crown. The two Residentiary Canons (Canon Precentor and Canon Chancellor, called Commissioners' Canons), and the Canon Principal are appointed by the Bishop with the agreement of the Dean in consultation with the Chapter. The non-residentiary members of Chapter are appointed by the Bishop with the agreement of the Dean after consultation with the Chapter.

New members of Chapter are provided with key documents such as the Constitution & Statutes and links to the Cathedrals Measure 1999, and Care of the Cathedrals Measure 2011. Informal discussions are used to brief them on their role and to help them understand the different aspects of the Cathedral's work. Where possible external training courses provided by the Association of English Cathedrals are used. Regard is given to Charities Commission guidance on the Role of a Trustee.

4.7 Chapter's financial responsibilities

Chapter is responsible under requirements laid down by the Church Commissioners under the powers given to them by Section 27 of the Cathedrals Measure 1999 for

- preparing and publishing an annual report and audited accounts which give a true and fair view of the financial activities for each financial year and of the assets, liabilities and funds at the end of each financial year of the Cathedral and its connected entities
- stating that they have complied in all material respects with the Accounting and Reporting Regulations for English Anglican Cathedrals prepared by the Cathedral Administrators and Finance Association (CAFA) specified by the Church Commissioners or describing which recommendations have not been complied with and giving reasons for the non compliance
- selecting suitable accounting policies and then applying them consistently
- making judgements and estimates that are reasonable and prudent

- keeping proper accounting records from which the financial position of the Cathedral can be ascertained with reasonable accuracy at any time, and
- safeguarding the assets of the Cathedral and taking reasonable steps for the prevention and detection of fraud and other irregularities.

4.8 Clergy and senior staff changes

Canon Precentor & Sacrist, The Revd Sue Wallace left in December 2018.

4.9 Investment powers

Under the Cathedrals Measure 1999 the Chapter may invest the Cathedral's funds in any of the following: land; funds administered for the Central Board of Finance of the Church of England by CCLA Investment Management Ltd; investments in which trustees may invest under the general power of investment in the Trustee Act 2000; the improvement or development of property belonging to the Cathedral, except that endowment funds may not be used to improve or develop the Cathedral itself and its ancillary buildings.

4.10 Public Benefit

Chapter confirm that they comply with the guidance of the Church Commissioners in regard to public benefit guidance published by the Charity Commission under the Charities Act 2011 in determining the activities of the Cathedral. The Cathedral not only serves the community daily in its religious and charitable work, but is an active resource of national importance in the promotion of religion, music, education, history and architecture.

4.11 Risk

The Cathedral has in place internal control measures intended to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve its strategic objectives. The System of internal control is one where risks are identified, prioritised, managed and monitored.

The Cathedral maintains a Corporate Risk Register which is continually updated and formally reviewed by Chapter on an annual basis. Each risk has a lead member of Chapter allocated and a lead member of staff. In addition to the Corporate Risk Register each department maintains its own risk register and the Capital Project Risk Register is reviewed fortnightly at Project Board Meetings. Each risk is assessed against its likelihood and potential impact to arrive at an overall Low, Medium or High risk rating.

The principal risks are as follows:

- Corporate Governance (including non-compliance with legal requirements)
- Mission & Ministry
- Financial (including cash flow, capital fundraising, loss of visitor related income and loss of income from specific sources)
- People (including staffing, volunteers and safeguarding)
- Physical Impacts (including enforced closure due to external factors and significant physical damage to the Cathedral or environs)
- Reputation (including failure to maintain the Cathedral's reputation and standing and adverse media coverage)
- Other Risks (including permissions & licences and failure of IT)

With regards to the items with a High risk rating:

- The Safeguarding and protection of children and vulnerable adults is of primary concern for the Cathedral. There is a clear policy backed up by appropriate training and priority is given to safeguarding in operational planning.
- Chapter set the Policy for Health & Safety issues (including fire safety) and delegate day to day operational control to a Health & Safety Management Group (H&SMG) while encouraging all staff and volunteers to play an active part in delivering a safe environment for all. The H&SMG meets monthly and is chaired by the head of operations, and formally reports to Chapter on a six-

monthly basis with reports on specific items as required. Health & Safety throughout the organisation is supported by Mentor and other professional bodies.

- The potential impact of a significant reduction in income (either by external factors such as terrorism or by loss of, or damage to, the Cathedral) is mitigated by seeking to increase the diversity of income streams and having solid Business Continuity Planning in place.

5 Financial Review

5.1 Reserves Policy

Reserves are needed both to maintain the level of the Cathedral's current activities and to enable the completion of long-term projects.

Maintaining unrestricted reserves protects the Cathedral against a sudden deterioration in its financial results (e.g. a significant drop in visitor income). It also provides a buffer in the event of long-term planning or restructuring.

Chapter's aim is to build up reserves to at least 6 months of ordinary activity to afford increased protection to the Cathedral's operations and increased flexibility in their availability and use.

Where specific future funding needs are identified, Chapter has the discretion to set aside free funds for designated purposes, those funds being declared as Designated Funds.

Chapter have considered an appropriate level of unrestricted general reserves required in the short term as at the 31 March 2019 to be at least £1.0m. This is based on an estimate of on-going unrestricted expenditure for a minimum six month period. The current value of the unrestricted general funds as at 31 March 2019 is £1.1m, with an additional £1.2m in designated funds.

5.2 Investment Policy

The Dean & Chapter aim to keep a balanced portfolio of investments that is risk averse and appropriate to the purposes of the funds that are represented by them.

The investment objectives given to our principal fund managers, Cazenove Capital Management, are to protect the capital value of the funds, to provide an increasing income and to maximise the overall growth of the funds. This should be achieved by investing in a portfolio of Investment Funds. The selection of the Funds will be made to reflect the benchmarks established for asset classes.

A medium to low risk profile is taken on equities and performance is measured against a composite benchmark index constructed by Cazenove Capital Management based on the agreed proportion of the component elements of the portfolio.

Investments in property are to be either capable of efficient local management or in the form of managed property funds. Performance is measured against income yield on the CBF Property Fund, the property fund managed by CCLA Investment Management Ltd on behalf of the Central Board of Finance of the Church of England.

Chapter, in its stewardship of charitable funds, aims to achieve appropriate levels of investment return within an ethical framework. Its investments are chosen according to a policy of Socially Responsible Investment (SRI). The Chapter's SRI policy is based in turn on the social, environmental and ethical policies that are adopted by the Cathedral's principal Investment Managers, Cazenove Capital Management, and for the smaller proportion of its portfolio, the policies operated by CCLA. Responsibility for the management of this policy rests with the Chapter, and instructions are given to the Cathedral's investment managers to carry out stock transactions on a day to day basis.

5.3 Investment performance

Property Investments

The Dean and Chapter own property to house clergy and staff and to use for offices. Other property is held for investment purposes and is rented out on a commercial basis where possible to generate funds for the day-to-day operation of the ministry of the Cathedral. Properties were revalued at market value on 31 March 2019.

	£000
Rental income	537
Professional services	(9)
Utilities	(4)
Repairs	(30)
Net income	494

Yield on investment properties

Capital value investment property (£000s)	17,020
Net income yield	2.9%
CBF Property Fund income yield	5.4%

The annual net income yield will vary year by year depending on the amount of capital works done in the year. Our relatively low yield reflects the fact that capital values in the Close are particularly high and also that for historical reasons, some properties do not generate market rents. It is Chapter policy through the Close Plan to address some of these issues. Rental income in 2018/19 reduced due to a property being temporarily unavailable for rent, and two properties which were vacant at the beginning of the year. All these properties were occupied at the end of the year end, but for a large proportion of the year were empty.

Other investments

The performance of the Cathedral's other investments is shown below:

Gross income from other investments	Equity funds £000	Fixed interest £000	Other funds £000	Total £000
Cazenove funds	218	35	48	301
CCLA	17	-	27	44
	235	35	75	345
loss on revaluation/disposal				(31)
Management fees				(55)
Total return on other investments				259
Return on other investments				£000
Market value of other investments				7,306
Return				3.5%
Composite index agreed with Cazenove				8.2%

During the financial year the return from investments was +2.8%. Over the year, global economic growth started slowing and markets witnessed a pick-up in volatility, particularly in October and December,

although there was a healthy rebound over the first three months of 2019. Equity market valuations are no longer cheap and are trading in-line with long-term averages although more recently, signs that the US and China are moving closer to a trade deal has been positive for risk assets. During the year, the UK government finally decided on what it wanted from the EU as part of its Brexit negotiations. Dubbed the Chequers Agreement, Prime Minister Theresa May's plan was meant to be a compromise between a soft and hard Brexit. The ongoing uncertainty continues to weigh on sentiment towards the UK.

At 31 March 2019 our total investments excluding direct property holdings totalled £7.31m, of which 51% were held in listed equity funds, 9% in fixed interest, and 40% in other funds.

5.4 Cathedral maintenance plan

Financial plans now look ahead in detail for the next 3 years and are updated annually. The plans create a structure for development of all aspects of the Cathedral and provide the basis for ongoing, long-term stability and growth. In 2018 the last quinquennial survey was completed, as well as a conservation management plan and archaeological report.

5.5 Five-year trends

Set out below are key financial indicators over the last five years:

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000
Total income	8,868*	7,025*	7,396*	9,863*	8,566*
WCEL covenant to Chapter	374	433	501	451	603
Other visitor income	603	600	662	710	776
Rental income	607	651	639	577	537
Investment income	384	377	390	388	348
Cathedral repairs/upkeep	853	1,004	1,116	2,228	956
Other expenditure on mission	4,889**	4,315**	4,093**	7,409**	4,742**
General Fund result (before capital gains)	13	24	71	60	85

* Includes grants of £3,315k received relating to the Cathedral projects. (2017/18 included grants of £5,020k)

** Includes expenditure of £2,944k relating to the Cathedral projects. (2017/18 included expenditure of 5,661k)

5.6 Commentary on the 2018/19 results

The Dean and Chapter present the audited accounts for the year to 31 March 2019. The year finished with an unrestricted operating surplus for the year of £85k, and is a continuation of a now long line of financial surpluses over a number of years. This is a great achievement in light of reduced rents from empty properties due to market conditions that reduced rental income at the beginning of the year, and reduced investment income levels offset by great returns from profits at WCEL. Good cost control is a key element in the final result.

WCEL Covenant to Chapter

All net profits from the Cathedral's trading company Winchester Cathedral Enterprises Ltd, including the activities of Retail, Catering, Box Office and Events operations, are covenanted to Dean and Chapter. The total net profit for the year was £603k, up on budget significantly, and a record year for the company.

This year we presented Illumination – a festival of flowers, inspired by the Winchester Bible. The festival was a great success and was much applauded. The financial returns to the Cathedral exceeded our expectations and budget. The next festival will return in three years.

The Winchester Cathedral Christmas market and the Ice Rink go from strength to strength. However we continue to manage additional and essential safety and security requirements to exceed current best practice, as well as coping with additional competition from other Ice Rinks in our area. We continue to provide a great visitor experience which keeps our visitors returning each year, to the unrivalled location of the Cathedral Close.

The Refectory and catering operation which have been outsourced for a number of years continues to give the Cathedral benefit in income protection and still maintains high standards of quality and service.

The shop continues to significantly support the Cathedral in its returns, and whilst conditions in the High Street are challenging and subdued, retail continues to perform and gives a real contribution to the Cathedral.

Visitor numbers and Income

The major works programme is beginning to come to its completion. We anticipate the opening of the new exhibitions in the early part of the new financial year which will be a great attraction to our visitors. We have over the last six years kept disruption and inconvenience to our visitors to a minimum, but this coming year we will see the reward.

Visitor numbers saw another year of increase of 12,000 (+3%) this year to 365,000, whilst paying visitor numbers including invoiced groups increased by 2% to 123,000.

Entrance Desk income received was up (by £66k) to £776k in total. The Annual entrance fee to the Cathedral represents a charge of approximately 3p per day, as a ticket buys unlimited personal returns in a year.

Voluntary Income, Grants receivable and Income from appeals and fundraising

Income from congregational collections, giving and donations decreased to £103k, from £119k. Gift Aid makes a significant contribution to our income and this year has increased to £107k.

The Deanery Bookstall raised £64k which is designated towards the education of choristers and is included within income from appeals and fundraising. The Cloisters shop raised £25k during the year which was shown in donations.

Grants receivable in 2018/19 were £3.544m (compared to £5.224m in 2017/18). The majority of the income received was for the Cathedral projects, with income from the Heritage Lottery Fund, Winchester Cathedral Trust, and the Friends of Winchester Cathedral totalling £3.315m (£5.020m in 2017/18)

During the year legacies were received or recognised from seven estates totalling £124k. This is an important additional source of income for the Cathedral.

Property Income

Property rental income received decreased to £537k, from £577k in the previous year. There were two properties which were vacant at the beginning, and occupied towards the end of the financial year together with a property brought back onto the Rental list after being used for the Dean's temporary accommodation. At year-end all available properties were occupied.

Investment Income

Investment income received decreased in the year to £348k from £388k in the previous year. This was due to partial disposal of investments in the prior year to fund the Deanery refurbishment programme now completed. The Prior's House has ongoing works to be carried out.

Unrestricted funds

Total Unrestricted funds increased by £85k to £1.72m. The Unrestricted General Fund which excludes property revaluation reserves is £1.10m, which exceeds Chapter's reserves policy requirement of £1.0m.

Designated funds

The value of designated funds increased to £1.2m from £0.6m, due primarily to Deanery and Prior's house Fund increasing by £0.2m, and Cathedral Projects funds increasing by £0.3k. The Deanery and Prior's house Fund stood at year end at £0.3k, for future necessary works, in the Prior's house.

Restricted funds

During the year there were no significant movements on Restricted funds, excepting expenditure from the Day Fund on maintenance of the Cathedral Fabric for £22k, £90k of legacy income restricted to the General Fabric Fund, and £27k of income restricted to the maintenance of the Globes in the Morley library.

Volunteer time

The Cathedral continues to benefit from the vast amount of time and effort from its volunteers. On an average day volunteers give at least 180 hours of their time or 65,700 hours per annum, over a broad spectrum of different duties around the cathedral.

Expenditure

Spend on the Cathedral projects continues with expenditure of £2.944m for 2018/19 (2017/18: £5.661m). The main areas of spend in the current year were on the new exhibition spaces, and continuing conservation of the mortuary chests and the Winchester Bible conservation.

Unrestricted Major repairs and restoration cost £173k, of which £50k has been designated as spend on the Prior's house, and £50k for the Old Mason's yard. Last year's major repairs and restoration in the Designated fund included spend of £1.36m on the Deanery refurbishment now completed.

Educational and Art activities this year £127k compared to £76k in the previous. This included £25k of costs surrounding the Jane Austen statue, and £5k relating to new initiative costs for Children's Church

Investing in our people

The Cathedral continues its policy of moving all staff toward the Living Wage Foundation - Living Wage.

6 Plans for future periods

Cathedral priorities for the next 5 years

Renew

Welcoming and working with more children, families and young people. Building a sustainable future

Inspire

Deepening worship and refreshing learning. Exceeding expectations

Unite

Becoming more diverse through wider social engagement. Serving the common good.

On the agenda

- Go live for the opening of Kings & Scribes: The Birth of a Nation exhibition in May 2019.
- Exhibition evaluation.
- Reinstatement of grounds – taking down compound.
- Official closing of HLF works – end of October 2019.
- Release of remaining project retentions – May 2020.
- Systems change and upgrade for retail and ticketing in July/August 2019 onwards.
- More seamless integration with our Sage financial system.
- Introduction of Paymentsense in the Autumn of 2019.
- Preparation and planning for our proposed change of status to an independent charitable trust.
- Development of grounds and estates plan informed by our Vision and Mission and the Quinquennial report.
- Re-lighting of the Nave Project.
- Developing the website
- Improving Access



AUDITED ACCOUNTS

For the year ended 31 March 2019

The Cathedral Church of the Holy Trinity,
St Peter and St Paul,
and of St Swithun in Winchester

Statement of the Chapter's financial responsibilities

The Chapter is responsible under requirements laid down by the Church Commissioners under the powers given them by Section 27 of the Cathedrals Measure 1999 for

- preparing and publishing an annual report and audited accounts which give a true and fair view of the financial activities for each financial year and of the assets, liabilities and funds at the end of each financial year of the Cathedral and its connected entities;
- stating that they have complied in all material respects with the regulations on the subject prepared by the CAFA or describing which recommendations have not been complied with and giving reasons for the non-compliance;
- selecting suitable accounting policies and then applying them consistently;
- making judgements and estimates that are reasonable and prudent;
- keeping proper accounting records from which the financial position of the Cathedral can be ascertained with reasonable accuracy at any time, and safeguarding the assets of the cathedral and taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Chapter is aware:

- there is no relevant audit information of which the Cathedral's auditors are unaware; and
- the Chapter has taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Chapter is responsible for the maintenance and integrity of the Cathedral and financial information included on the Cathedral's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Independent auditor's report to the members of Chapter of Winchester Cathedral

Opinion

We have audited the financial statements of The Chapter of Winchester Cathedral for the year ended 31 March 2019 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Dean & Chapter only Balance Sheet, the Consolidated Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give a true and fair view of the state of the Chapter's affairs as at 31 March 2019, and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been properly prepared in accordance with the regulations made under Section 27 of the Cathedrals Measure 1999.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Chapter in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Chapter members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Chapter members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Cathedral's ability to continue to adopt the going concern basis of accounting of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Chapter members are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report this fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the Chapter and its environment obtained in the course of the audit, we have not identified material misstatement in the Chapter's Report.

We have nothing to report in respect of the following matters in respect to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Annual Report is inconsistent in any material respect with the financial statements; or
- sufficient account records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for audit.

Responsibilities of the Chapter

As explained more fully in the Statement of the Chapter's Responsibilities, set out on page 23, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

In preparing the financial statements, the trustees are responsible for assessing the Chapter's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Chapter or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and regulations made or having effect thereunder. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Financial Reporting Council's Ethical Standard. Our audit work has been undertaken so that we might state to the Chapter's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Chapter and the Chapter members as a body for our audit work, for this report, or for the opinions we have formed.

Mazars LLP
Chartered Accountants and Statutory Auditor
5th Floor
Merck House, Seldown Lane
Poole, Dorset
BH15 1TW

Principal accounting policies

Basis of preparation

The accounts have been prepared in accordance with the Accounting and Reporting Regulations for English Anglican Cathedrals issued in December 2018 by the Cathedrals Administration and Finance Association, updated for Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) issued on 16 July 2014. They have been prepared under the historical cost convention except that property and investments are included at a valuation dated 31 March 2019.

The principal accounting policies are set out below.

Basis of consolidation

The consolidated financial statements comprise those of the Chapter and of its wholly-owned subsidiary company Winchester Cathedral Enterprises Limited. The consolidated financial statements also comprise the results of Winchester Cathedral Box Office Limited, a wholly owned subsidiary of Winchester Cathedral Enterprises Limited. Winchester Cathedral Box Office Limited was dormant throughout the period.

Funds

The Cathedral's permanent endowment funds are set out in note 15 to the financial statements. They include the Fabric, Music and Staff Pension Fund investments of the previous Winchester Cathedral Appeal, and properties held within the Cathedral Close of which the reserve arising on the revaluations of property is deemed to be an endowment fund. Income from the permanent endowment funds is unrestricted.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor and are set out in note 16 to the financial statements.

Unrestricted funds are funds where no restrictions are placed on the use by the Cathedral as regards either the capital or the income, and include the reserve arising on the revaluation of properties other than those in the Cathedral Close.

Income

Dividend income and bank interest are included at the time of receipt at amounts which include recoverable income tax where appropriate. Voluntary income is received by way of general donations, special donations, church collections and Gift Aid donations. Such income is included at the time of receipt at amounts which include recoverable income tax on Gift Aid donations. Other income is included at the time of receipt or, in the case of grants, when the necessary conditions have been met. Legacy income is recognised when it is probable that it will be received and when the income can be estimated with measureable certainty.

Resources expended

Liabilities are recognised as soon as there is a legal or constructive obligation committing the Chapter to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

"Costs of generating funds" comprises costs of attracting voluntary income, costs of trading for fund raising purposes, and costs of managing the investment properties.

"Resources expended on Charitable activities" comprises costs of the Cathedral's ministry, upkeep of the Cathedral fabric and precincts, education and outreach, and other expenditure which includes the costs of meeting the constitutional and statutory requirements of the Cathedral and its subsidiary companies.

"Governance" comprises costs of meeting the constitutional and statutory requirements of the Cathedral and its subsidiary companies.

Repairs, maintenance and restoration costs are valued on the basis of work done during the financial year.

Support costs, comprising salaries and office costs, have been allocated to the activity cost categories based on an estimate of the time spent.

Fixed assets

Property valuations have been included in the balance sheet on the following basis:

- investment properties – market value
- non-investment properties – existing use value

In line with FRS 102, properties are revalued on the basis of a full valuation at least every five years. In years with no full valuation, the Cathedral bases any valuation on the previous year's valuation adjusted for the average property price movement during the period.

In accordance with the Accounting and Reporting Regulations for English Anglican Cathedrals, no value is attributed in the balance sheet to the Cathedral as it is an inalienable and historic building for which no reliable cost information or conventional valuation basis is available.

Depreciation

Depreciation is calculated to write off the cost or valuation less estimated residual value of all tangible fixed assets (other than buildings) by equal annual instalments over their expected useful economic lives. The rates generally applicable are:

Capital equipment	25%
Fixtures and fittings	20-33%
Equipment	20%
Office refurbishment	10%

As all of the properties are maintained in a state of repair such that their estimated residual value is not less than their improvement cost or carrying amount, the annual depreciation charge is £Nil.

Investments

Investments are included in the balance sheet at their market values, except for shares in wholly-owned companies which are included at cost. The capital value of the investments funds represents both unrestricted, restricted and endowment funds. The realised and unrealised gains and losses on the investment fund is allocated to the funds in the ratio of their market value at the beginning of the financial year.

Stocks

Retail stocks are stated at the lower of cost and net realisable value.

In accordance with the Accounting and Reporting Regulations for English Anglican Cathedrals, no value is attributed in the balance sheet to the Cathedral inventory which comprises items of architectural, archaeological, artistic or historic interest.

Debtors

Short term debtors are measured at transaction price less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Creditors

Short term creditors are measured at transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Pension schemes

Chapter participates in the Church of England Defined Contributions Scheme, part of the Church Workers' Pension Scheme. New employees may enrol in this scheme. In addition, Chapter operates a Stakeholder Pension scheme with Aviva and also participates in the Church of England Defined Benefits Scheme (DBS), also part of the Church Workers' Pension Scheme, both of which schemes are now closed to new members.

The pension costs represent the amount of the contributions payable to pension schemes in respect of the accounting period.

Pension deficit recovery methods are recognised as a liability on the balance sheet.

Remuneration

There are many factors in determining and setting the policy with regard to the remuneration of all lay members of Winchester Cathedral staff.

There is an established remuneration panel which convenes annually and the membership includes; The Receiver General, Head of Finance and Head of Personnel. Chapter sets the overall pay budget ensuring affordability is addressed.

The remuneration panel takes into account statutory obligations, legislation, inflation, and market location trends. We also source bench marking information from various bodies to ensure we receive insight and an independent perspective. Affordability is a key feature and both retention of staff, and business operational needs are factors that are also considered. We aim to maintain a mid-quartile market position.

During the pay year, both line management and individuals can make direct representations that can be considered by the remuneration committee.

The primary objective of setting pay is to ensure that Winchester Cathedral provides a level that will attract, retain and motivate staff.

All staff receive a personal letter annually from the Receiver General on behalf of Chapter setting out their new pay terms.

Heritage Assets

The Cathedral holds a number of heritage assets with historic and artistic value. The nature and scale of the collection belonging to the Chapter of Winchester include:

- Medieval manuscripts, including the Winchester Bible the largest and finest of all surviving 12th-century English bibles

- The Morley Library a beautiful 17th-century collection of rare books bequeathed by Winchester's Bishop Morley
- Winchester Cathedral Archives
- Winchester Cathedral wall monuments
- Winchester Cathedral ledger stones and floor monuments
- Winchester Cathedral medieval wall paintings
- An Antony Gormley sculpture, Sound II
- Other artefacts, including the Shaftesbury Bowl, the only surviving example of late Saxon glass in England

The Cathedral's policy for the acquisition, preservation, management and disposal of heritage assets is described in the Care of Cathedrals Measure 2011.

Valuation of the artefacts is not deemed necessary for the day to day operation of the Cathedral. In addition the quantity of items and the diverse nature of the collection would make valuation prohibitively expensive compared with the additional benefits derived by the Cathedral and users of the accounts. As a result, no value is reported for these assets in the Balance Sheet.

Expenditure which is required to preserve or prevent further deterioration of individual items is recognised in the Income and Expenditure Account when it is incurred.

Contingent liabilities

A contingent liability is identified and disclosed resulting from a possible obligation which will only be confirmed by the occurrence of one or more uncertain future events not wholly within the Chapters control, a present obligation where settlement is either not considered probable, or the amount has not been communicated and that amount cannot be estimated reliably.

Judgements in applying accounting policies and key sources of estimation uncertainty

The preparation of these accounts requires management to note judgements and estimates that effect the reported amount of assets and liabilities at the balance sheet date and the reported results during the financial year.

The following judgements and estimates have been made in these accounts:

- In the years where no formal property valuation occurs, movements in the valuation are estimated based on available market information.

Prior year adjustment

The deferred income balance within these accounts reflects the stage of progression of the large scale projects that have been supported with conditional grants by the Heritage Lottery Fund. A prior year adjustment has been made to reclassify closely associated projects not directly subject to these conditional grants. They are therefore included within Designated funds to reflect the actions of Chapter to fundraise and earmark specific funding for these associated works.

Consolidated statement of financial activities

	Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total funds	Total funds
Note	2019 £000	2019 £000	2019 £000	2019 £000	2019 £000	2018 £000 restated
Incoming resources	1					
Voluntary income	472	314	361	2	1,149	1,138
Grants receivable	-	1,000	2,513	31	3,544	5,224
Charges and fees arising in the course of charitable activities	176	2	-	-	178	109
Income from activities generating funds	2,810	-	-	-	2,810	2,427
Income from property and investments	885	-	-	-	885	965
Total incoming resources	4,343	1,316	2,874	33	8,566	9,863
Cost of generating funds	3,5 1,998	1	10	-	2,009	1,738
Net incoming resources available for charitable activities	2,345	1,315	2,864	33	6,557	8,125
Resources expended on charitable activities	4					
Ministry	1,030	-	310	-	1,340	1,321
Cathedral and precincts upkeep	809	16	131	-	956	2,228
Education and outreach	229	-	37	-	266	235
Other expenditure on charitable activities	192	660	2,284	-	3,136	5,853
	2,260	676	2,762	-	5,698	9,637
Net incoming resources	85	639	102	33	859	(1,512)
Other recognised gains						
Non-investment property	105	-	-	1,492	1,597	-
Investment property	-	-	-	(935)	(935)	153
Investments	-	-	(5)	(25)	(30)	(35)
	105	-	(5)	532	632	118
Net movement in funds	190	639	97	565	1,491	(1,394)
Fund balances brought forward	1,546	566	1,223	41,219	44,554	45,948
Fund balances carried forward	1,736	1,205	1,320	41,784	46,045	44,554

Consolidated balance sheet

		Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total funds	Total funds
Note	2019	2019	2019	2019	2019	2019	2018
	£000	£000	£000	£000	£000	£000	£000
Fixed assets							
Investment assets							
Property	9	80	-	-	17,675	17,755	18,690
Investments	10	23	39	1,318	5,927	7,307	7,341
		<u>103</u>	<u>39</u>	<u>1,318</u>	<u>23,602</u>	<u>25,062</u>	<u>26,031</u>
Non-investment assets							
Property	11	875	-	-	18,182	19,057	17,429
Plant & equipment	12	93	-	-	-	93	92
		<u>968</u>	<u>-</u>	<u>-</u>	<u>18,182</u>	<u>19,150</u>	<u>17,521</u>
Total fixed assets		<u>1,071</u>	<u>39</u>	<u>1,318</u>	<u>41,784</u>	<u>44,212</u>	<u>43,552</u>
Current assets							
Stocks		117	-	-	-	117	127
Debtors	13	424	-	-	-	424	1,066
Cash at bank and in hand		1,404	1,166	629	-	3,199	2,333
		<u>1,945</u>	<u>1,166</u>	<u>629</u>	<u>-</u>	<u>3,740</u>	<u>3,526</u>
Current liabilities	14	<u>(1,280)</u>	<u>-</u>	<u>(627)</u>	<u>-</u>	<u>(1,907)</u>	<u>(2,524)</u>
Net current assets		<u>665</u>	<u>1,166</u>	<u>2</u>	<u>-</u>	<u>1,833</u>	<u>1,002</u>
Total assets less total liabilities		<u>1,736</u>	<u>1,205</u>	<u>1,320</u>	<u>41,784</u>	<u>46,045</u>	<u>44,554</u>
Funds							
General fund	18	1,012	-	-	-	1,012	927
Property revaluation reserve	15,18	724	-	-	33,831	34,555	33,893
Property projects reserve	15	-	-	-	1,392	1,392	1,361
Music fund	15	-	-	-	2,965	2,965	2,974
Other funds	15,16,17	-	1,205	1,320	3,596	6,121	5,399
		<u>1,736</u>	<u>1,205</u>	<u>1,320</u>	<u>41,784</u>	<u>46,045</u>	<u>44,554</u>

The financial statements were approved by the Chapter at their meeting on 22 July 2019 and are signed on their behalf by:

The Very Reverend Catherine Ogle - Dean

Canon Annabelle Boyes MBE, CDir, FIOD - Receiver General & Canon Treasurer

Balance Sheet - Dean & Chapter only

		Unrestricted	Designated	Restricted	Endowment	Total	Total
		funds	funds	funds	funds	funds	funds
Note	2019	2019	2019	2019	2019	2019	2018
	£000	£000	£000	£000	£000	£000	restated
Fixed assets							
Investment assets							
Property	9	80	-	-	16,940	17,020	18,075
Investments	10	33	39	1,318	5,927	7,317	7,351
		<u>113</u>	<u>39</u>	<u>1,318</u>	<u>22,867</u>	<u>24,337</u>	<u>25,426</u>
Non-investment assets							
Property	11	875	-	-	17,817	18,692	17,124
Plant & equipment	12	26	-	-	-	26	19
		<u>901</u>	<u>-</u>	<u>-</u>	<u>17,817</u>	<u>18,718</u>	<u>17,143</u>
Total fixed assets		<u>1,014</u>	<u>39</u>	<u>1,318</u>	<u>40,684</u>	<u>43,055</u>	<u>42,569</u>
Current assets							
Stocks		17	-	-	-	17	21
Debtors	13	650	-	-	-	650	1,315
Cash at bank and in hand		1,371	1,166	629	-	3,166	2,284
		<u>2,038</u>	<u>1,166</u>	<u>629</u>	<u>-</u>	<u>3,833</u>	<u>3,620</u>
Current liabilities	14	(1,230)	-	(627)	-	(1,857)	(2,469)
Net current assets		<u>808</u>	<u>1,166</u>	<u>2</u>	<u>-</u>	<u>1,976</u>	<u>1,151</u>
Total assets less current liabilities		<u>1,822</u>	<u>1,205</u>	<u>1,320</u>	<u>40,684</u>	<u>45,031</u>	<u>43,720</u>
Funds							
General fund	18	1,098	-	-	-	1,098	1,013
Property revaluation reserve	15,18	724	-	-	32,731	33,455	32,973
Property projects reserve	15	-	-	-	1,392	1,392	1,361
Music fund	15	-	-	-	2,965	2,965	2,974
Other funds	15,16,17	-	1,205	1,320	3,596	6,121	5,399
		<u>1,822</u>	<u>1,205</u>	<u>1,320</u>	<u>40,684</u>	<u>45,031</u>	<u>43,720</u>

The financial statements were approved by the Chapter at their meeting on 22 July 2019 and are signed on their behalf by:

The Very Reverend Catherine Ogle - Dean

Canon Annabelle Boyes MBE, CDir, FIOD - Receiver General & Canon Treasurer

Consolidated cash flow statement

	Note	2019 £000	2019 £000	2018 £000	2018 £000
Net incoming resources before revaluations and disposal of investments		859		(871)	
Less income from property and investments		(885)		(965)	
Add property management costs and investment manager costs.		99		65	
Depreciation charges		48		58	
Decrease / (Increase) in stocks		10		(1)	
Decrease / (Increase) in debtors		642		(146)	
(Decrease) in creditors		(617)		(406)	
Net cash inflow / (outflow) from operating activities			156		(2,266)
Returns on investments					
Rents received net of costs		493		549	
Interest and dividends received		293		350	
			786		899
Capital expenditure and financial investment					
Sale proceeds of investments less amounts reinvested		(25)		689	
Purchases of furniture and equipment, and property improvements		(80)		(227)	
			(105)		462
Cash inflow before management of liquid resources and financing			837		(905)
Management of liquid resources					
Net decrease in liquid resources	19		29		6
Increase / (Decrease) / in cash	19		866		(899)

Notes to the financial statements

1 Consolidated incoming resources

	Unrestricted	Designated	Restricted	Endowment	Total	Total
	funds	funds	funds	funds	funds	funds
	2019	2019	2019	2019	2019	2018
	£000	£000	£000	£000	£000	£000
Voluntary income						restated
Congregational collections and giving	66	-	37	-	103	119
Donations	253	282	30	-	565	294
Income from appeals and fundraising	34	7	97	-	138	120
Tax recoverable under Gift Aid	107	-	-	-	107	100
Income from Friends and local trusts	9	-	103	-	112	169
Legacies	3	25	94	2	124	336
	<u>472</u>	<u>314</u>	<u>361</u>	<u>2</u>	<u>1,149</u>	<u>1,138</u>
Grants receivable						
Church Commissioners	-	-	160	-	160	154
Cathedral Projects	-	1,000	2,284	31	3,315	5,020
Other revenue and capital grants	-	-	69	-	69	50
	<u>-</u>	<u>1,000</u>	<u>2,513</u>	<u>31</u>	<u>3,544</u>	<u>5,224</u>
Charges and fees arising in the course of charitable activities						
Facility and other fees	176	2	-	-	178	109
	<u>176</u>	<u>2</u>	<u>-</u>	<u>-</u>	<u>178</u>	<u>109</u>
Income from activities generating funds						
Charges to visitors	776	-	-	-	776	710
Gross income of shop, refectory and other trading activities	2,034	-	-	-	2,034	1,717
	<u>2,810</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,810</u>	<u>2,427</u>
Income from property and investments						
Income from investment property	537	-	-	-	537	577
Income from other investments	348	-	-	-	348	388
	<u>885</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>885</u>	<u>965</u>
Total incoming resources	<u>4,343</u>	<u>1,316</u>	<u>2,874</u>	<u>33</u>	<u>8,566</u>	<u>9,863</u>

2 Income and expenditure from trading subsidiaries

a) Winchester Cathedral Enterprises Limited

Winchester Cathedral Enterprises Limited is a wholly owned subsidiary which is incorporated in the UK, Registered Company No. 2100067. The company operates a retail shop; a refectory; the Cathedral box office; the organisation of functions and events including the Christmas market. A summary of the trading results for the year, which have been consolidated into Chapter accounts, are shown below. Audited accounts have been prepared and filed with the Registrar of Companies.

	2019 £000	2018 £000
Turnover	2,033	1,717
Cost of sales	(1,073)	(872)
Gross profit	<u>960</u>	<u>845</u>
Other operating charges	(357)	(394)
Other operating income	-	-
Operating profit	<u>603</u>	<u>451</u>
Interest receivable	-	-
Profit for the financial year	<u><u>603</u></u>	<u><u>451</u></u>
The Net Assets of Winchester Cathedral Enterprises Limited at 31 March 2019	<u><u>1,020</u></u>	<u><u>840</u></u>

The profits from WCEL were donated to Chapter for £603k (2018: £451k)

b) Winchester Cathedral Box Office Limited

Winchester Cathedral Box Office Limited is also a wholly owned subsidiary which is incorporated in the UK, Registered Company No. 5945638. Until the 31 March 2010 the company operated the Cathedral box office facility for both internal and external events. Since 1 April 2010 the box office function has traded through the legal entity of Winchester Cathedral Enterprises Limited. The company has therefore been dormant since that time. At 31 March 2019 it had net assets of £1 (2018 : £1).

3 Cost of generating funds

	Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total funds	Total funds
	2019 £000	2019 £000	2019 £000	2019 £000	2019 £000	2018 £000
Costs of facilities for visitors	156	-	-	-	156	127
Costs of services directly recoverable	21	-	10	-	31	36
Gross costs of shop, refectory and other trading activities	1,431	-	-	-	1,431	1,266
General marketing costs	157	-	-	-	157	130
Costs of appeals and fund raising	134	1	-	-	135	114
Investment property costs	44	-	-	-	44	28
Investment managers fees	55	-	-	-	55	37
	<u>1,998</u>	<u>1</u>	<u>10</u>	<u>-</u>	<u>2,009</u>	<u>1,738</u>

4 Resources expended on charitable activities

	Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total funds	Total funds
	2019	2019	2019	2019	2019	2018
	£000	£000	£000	£000	£000	£000
Ministry						restated
Clergy stipends and working expenses	56	-	134	-	190	179
Clergy housing costs	22	-	-	-	22	33
Clergy support costs	100	-	-	-	100	88
Services and music	852	-	176	-	1,028	1,021
	<u>1,030</u>	<u>-</u>	<u>310</u>	<u>-</u>	<u>1,340</u>	<u>1,321</u>
Cathedral and precincts upkeep						
Major repairs and restoration	173	16	54	-	243	1,485
Maintenance and interior upkeep	284	-	62	-	346	355
Cathedral insurance	129	-	-	-	129	119
Precincts, security and gardens upkeep	223	-	15	-	238	269
Support costs	-	-	-	-	-	-
	<u>809</u>	<u>16</u>	<u>131</u>	<u>-</u>	<u>956</u>	<u>2,228</u>
Education and outreach						
Educational activities	127	-	-	-	127	76
Archives and library	91	-	-	-	91	93
Charitable and other giving	11	-	37	-	48	66
	<u>229</u>	<u>-</u>	<u>37</u>	<u>-</u>	<u>266</u>	<u>235</u>
Other expenditure on charitable activities						
Cathedral Projects	-	660	2,284	-	2,944	5,661
Irrecoverable VAT	22	-	-	-	22	24
Governance costs	170	-	-	-	170	168
	<u>192</u>	<u>660</u>	<u>2,284</u>	<u>-</u>	<u>3,136</u>	<u>5,853</u>
Total resources expended on charitable activities	<u>2,260</u>	<u>676</u>	<u>2,762</u>	<u>-</u>	<u>5,698</u>	<u>9,637</u>

5 Support costs

	Direct costs	Support costs	Total	Direct costs	Support costs	Total
	2019	2019	2019	2018	2018	2018
	£000	£000	£000	£000	£000	£000
Costs of generating funds	1,875	134	2,009	1,614	123	1,738
Ministry	1,058	282	1,340	1,001	320	1,321
Cathedral and precincts upkeep	759	197	956	2,006	222	2,228
Education and outreach	239	27	266	204	31	235
Other expenditure on mission	3,136	-	3,136	6,494	-	6,494
	<u>7,067</u>	<u>640</u>	<u>7,707</u>	<u>11,320</u>	<u>696</u>	<u>12,016</u>

6 Governance costs

	2019	2018
	£000	£000
Auditors' remuneration:		
Audit services	20	19
Accountancy and other services	-	-
Taxation advice	1	1
Governance and strategic planning	149	148
	<u>170</u>	<u>168</u>

7 Employees

Staff costs during the year were as follows:

	2019	2018
	£000	£000
Cathedral and WCEL staff costs		
Salaries and stipends	1,795	1,631
Social security costs	139	125
Other pension costs	126	113
	<u>2,060</u>	<u>1,869</u>
Reimbursed staff costs		
Salaries and stipends	180	309
Social security costs	18	29
Other pension costs	14	23
	<u>212</u>	<u>361</u>
Total staff costs	<u>2,272</u>	<u>2,230</u>

The average number of employees of paid staff during the year was as follows:

	2019 total Average No's	2019 total FTE	2018 total Average No's	2018 total FTE
Cathedral staff	44	18	42	17
Administration	14	11	13	10
Education	3	2	2	2
Maintenance	12	12	11	11
Shop, Refectory & Events	24	11	24	11
Visitor services	16	6	15	5
Employees whose costs are reimbursed	6	5	11	9
	<u>119</u>	<u>65</u>	<u>118</u>	<u>65</u>

One member of the Chapter, the Receiver General, received remuneration during the year of £99,875 (2018: £97,500). The Dean, the Canon Chancellor and Precentor Stipends are paid by the Church Commissioners.

Included in the employee costs and numbers are employees who are paid by Chapter, but their costs are reimbursed by either of Cathedral projects, Diocese or Winchester Cathedral Trust.

The remuneration and pension provision of the clerical members of the Chapter are covered in full by a grant from the Church Commissioners in accordance with the scales laid down by the Archbishops' Council, the Church of England pensions Board and the Church Commissioners.

A total of £2,706 (2018: £2,329) was reimbursed to six members of the Chapter during the year in respect of travelling and other out of pocket expenses.

8 Auditors' remuneration

The total remuneration receivable by the auditors from the Chapter, Winchester Cathedral Enterprises Limited and Winchester Cathedral Box Office Limited was as follows:

	2019	2018
	£000	£000
Audit services	20	19
Accountancy and other services	-	-
Taxation advice	1	1
	<u>21</u>	<u>20</u>

9 Investment property

Consolidated	Unrestricted	Designated	Restricted	Endowment	Total
	funds	funds	funds	funds	funds
	£000	£000	£000	£000	£000
Valuation					
At 1 April 2018	80	-	-	18,610	18,690
Change in use	-	-	-	-	-
Additions	-	-	-	-	-
Change in market value	-	-	-	(935)	(935)
At 31 March 2019	<u>80</u>	<u>-</u>	<u>-</u>	<u>17,675</u>	<u>17,755</u>

Chapter	Unrestricted	Designated	Restricted	Endowment	Total
	funds	funds	funds	funds	funds
	£000	£000	£000	£000	£000
Valuation					
At 1 April 2018	80	-	-	17,995	18,075
Change in use	-	-	-	-	-
Additions	-	-	-	-	-
Change in market value	-	-	-	(1,055)	(1,055)
At 31 March 2019	<u>80</u>	<u>-</u>	<u>-</u>	<u>16,940</u>	<u>17,020</u>

The properties were revalued as at 31 March 2019 by Messrs Carter Jonas LLP, a firm regulated by the Royal Institute of Chartered Surveyors, on the basis of market value.

10 Investments

	Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total funds
	£000	£000	£000	£000	£000
Investments at market value 1 April 2018	67	96	1,217	5,919	7,299
Additions	15	21	270	1,312	1,618
Proceeds from disposals	(15)	(21)	(265)	(1,292)	(1,593)
Transfers	(45)	(57)	99	3	-
Net decrease on revaluations	-	-	(5)	(25)	(30)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Investments at market value 31 March 2019	22	39	1,316	5,917	7,294
Uninvested Cash	1	-	2	10	13
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Market Value Carried Forward (Consolidated)	23	39	1,318	5,927	7,307
Investments in Group Undertaking at Net Asset Value	10	-	-	-	10
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Investments (Chapter)	33	39	1,318	5,927	7,317
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
				2019	2018
				£000	£000
Equity funds				3,754	4,925
Fixed interest funds				647	841
Portfolio funds				346	427
Property funds				623	777
Other managed funds				1,924	329
				<hr/>	<hr/>
				7,294	7,299
Other liquid resources				-	-
Cash fund				13	42
Shares in subsidiary companies				10	10
				<hr/>	<hr/>
				7,317	7,351
				<hr/>	<hr/>

The Chapter owns the whole of the issued share capital of Winchester Cathedral Enterprises Limited, and it directly holds 100% of the issued share capital of Winchester Cathedral Box Office Limited.

11 Non-investment property

Consolidated	Unrestricted funds	Designated funds	Restricted funds	Endowment	Endowment funds	Total funds
				Assets in course of construction		
Valuation	£000	£000	£000	£000	£000	£000
At 1 April 2018	770	-	-	1,361	15,298	17,429
Additions	-	-	-	31	-	31
Transfer of assets	-	-	-	(1,392)	1,392	-
Depreciation	-	-	-	-	-	-
Change in market value	105	-	-	-	1,492	1,597
At 31 March 2019	<u>875</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>18,182</u>	<u>19,057</u>

Chapter	Unrestricted funds	Designated funds	Restricted funds	Endowment	Endowment funds	Total funds
				Assets in course of construction		
Valuation	£000	£000	£000	£000	£000	£000
At 1 April 2018	770	-	-	1,361	14,993	17,124
Additions	-	-	-	31	-	31
Transfer of assets	-	-	-	(1,392)	1,392	-
Depreciation	-	-	-	-	-	-
Change in market value	105	-	-	-	1,432	1,537
At 31 March 2019	<u>875</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>17,817</u>	<u>18,692</u>

Non-investment properties are held and used as follows:

	Freehold
At 1 April 2018	£000
For Cathedral administration and workshops	1,338
For Cathedral clergy and staff housing	9,910
For the Deanery	3,705
For Assets in course of construction	1,361
For the education centre	500
Leased to Winchester Cathedral Enterprises Limited	310
Chapter total	<u>17,124</u>
Eliminated on consolidation	(310)
For Cathedral trading activities	615
Consolidated total	<u><u>17,429</u></u>
At 31 March 2019	£000
For Cathedral administration and workshops	1,600
For Cathedral clergy and staff housing	11,915
For the Deanery	2,700
For Assets in course of construction	-
For the education centre	2,142
Leased to Winchester Cathedral Enterprises Limited	335
Chapter total	<u>18,692</u>
Eliminated on consolidation	(335)
For Cathedral trading activities	700
Consolidated total	<u><u>19,057</u></u>

The properties were revalued as at 31 March 2019 by Messrs Carter Jonas LLP, a firm regulated by the Royal Institute of Chartered Surveyors, on the basis of existing use. During the year ended 31 March 2019 the Wessex Centre was under construction, and then completed at year end.

12 Cathedral plant and equipment

	Consolidated	Chapter
	£000	£000
Cost		
At 1 April 2018	427	141
Additions	49	16
Disposals	-	-
At 31 March 2019	<u>476</u>	<u>157</u>
Depreciation		
At 1 April 2018	335	122
Charge for the year	48	9
Disposals	-	-
At 31 March 2019	<u>383</u>	<u>131</u>
Net book value		
At 31 March 2019	<u>93</u>	<u>26</u>
At 31 March 2018	<u>92</u>	<u>19</u>

13 Debtors

	Consolidated		Chapter	
	2019	2018	2019	2018
	£000	£000	£000	£000
Winchester Cathedral Enterprises Limited	-	-	290	293
Social security and other taxes	102	156	102	156
Other debtors	298	880	244	853
Prepayments	24	30	14	13
	<u>424</u>	<u>1,066</u>	<u>650</u>	<u>1,315</u>

14 Current liabilities

	Consolidated		Chapter	
	2019	2018	2019	2018
	£000	£000	£000	£000
		restated		restated
Trade creditors	263	596	243	581
Social security and other taxes	44	42	41	39
Other creditors	137	175	138	175
Accruals	1,463	1,711	1,435	1,674
	<u>1,907</u>	<u>2,524</u>	<u>1,857</u>	<u>2,469</u>

15 Endowment funds

Consolidated	At 1 April 2018	Net Incoming/ (outgoing) resources	Investment gains/ (losses) in the year	At 31 March 2019
	£000	£000	£000	£000
Appeal fund:				
Fabric	2,253	-	(10)	2,243
Music	71	-	-	71
Staff	25	-	-	25
	<u>2,349</u>	<u>-</u>	<u>(10)</u>	<u>2,339</u>
Music	2,974	2	(11)	2,965
Properties revaluation	33,274	-	557	33,831
Property projects	1,361	31	-	1,392
Permanent endowment	1,142	-	(4)	1,138
John and Kathleen Kyle Ford Memorial Fund for Lay Clerks	80	-	-	80
Roger Bruce Ellery	39	-	-	39
	<u>41,219</u>	<u>33</u>	<u>532</u>	<u>41,784</u>

Chapter	At 1 April 2018	Net Incoming/ (outgoing) resources	Investment gains/ (losses) in the year	At 31 March 2019
	£000	£000	£000	£000
Appeal fund:				
Fabric	2,253	-	(10)	2,243
Music	71	-	-	71
Staff	25	-	-	25
	<u>2,349</u>	<u>-</u>	<u>(10)</u>	<u>2,339</u>
Music	2,974	2	(11)	2,965
Properties revaluation	32,354	-	377	32,731
Property projects	1,361	31	-	1,392
Permanent endowment	1,142	-	(4)	1,138
John and Kathleen Kyle Ford Memorial Fund for Lay Clerks	80	-	-	80
Roger Bruce Ellery	39	-	-	39
	<u>40,299</u>	<u>33</u>	<u>352</u>	<u>40,684</u>

16 Restricted funds

Consolidated and Chapter	At 1 April 2018	Net Incoming/ (outgoing) resources	Investment gains/ (losses) in the year	At 31 March 2019
	£000	£000	£000	£000
AEV Day deceased	775	(22)	-	753
Fabric	150	4	-	154
Organ	116	-	-	116
General Fabric	-	90	-	90
Fabric and worship	45	-	-	45
Cathedral charitable	38	(3)	-	35
Library	30	1	-	31
Globe	-	27	-	27
Thomas-Davies	11	-	-	11
Girls' choir	10	(1)	-	9
Tower Repairs	12	(4)	-	8
Deanery River Garden	7	-	-	7
Epiphany Chapel	6	(1)	-	5
Venerable Altar/ Swags	5	-	-	5
Woodhouse Trust	5	-	-	5
Others under £5,000	13	6	-	19
	<u>1,223</u>	<u>97</u>	<u>-</u>	<u>1,320</u>

AEV Day Deceased - Established by legacy. This fund is restricted to Fabric. The income used to offset costs of Cathedral maintenance and conservation.

Fabric - Funds restricted to the working repair and conservation of the Fabric of the Cathedral

Organ - Funds to repair and maintain the Organ

General Fabric - Funds restricted to the working repair and conservation of the Cathedral estate

Fabric and worship - Funds restricted to the internal fabric relating worship and liturgy in the Cathedral

Cathedral charitable - Income provided by donation to the Cathedral to support other charitable causes

Library - Funds for expenditure on the Library. Income augmented from time to time by restricted donations.

Globe - Funds for renovation of the Globes in the Morley library

Thomas-Davies - A Fund whose income is to be used at the discretion of the Dean and the Receiver General to meet the special needs and welfare of the Virgers and Lay Clerks

Girls' Choir - Funds to support the Girls' choir

Tower repairs - Funds to repair and maintain the tower

Deanery River garden - Funds restricted to the repair and maintenance of the Deanery River garden

Epiphany Chapel - Funds restricted to the repair and maintenance of the Epiphany chapel

Venerable Altar / Swags - Income received from donations restricted to the repair and maintenance of the Venerable Altar, Icons and Swags

Woodhouse Trust - Funds restricted to sound and light in the Cathedral

Others under £5,000 - Monies given for specific activities or projects that are not substantial in balance, income or expenditure

17 Designated funds

Consolidated and Chapter

	At 1 April 2018 restated £000	Net Incoming/ (outgoing) £000	Investment gains/ (losses) in £000	At 31 March 2019 £000
Chamber choir	-	2	-	2
Deanery / Prior's house Fund	18	241	-	259
Music library	30	-	-	30
Organ Fund	47	-	-	47
Old Mason's yard	-	50	-	50
Stonemason Festival	5	6	-	11
Cathedral Projects	466	340	-	806
	<u>566</u>	<u>639</u>	<u>-</u>	<u>1,205</u>

Chamber Choir - Funds for the Chamber Choir

Deanery / Prior's house Fund - Funds to repair and maintain the Deanery and Prior's house

Music library - Funds for the music library

Organ - Funds to repair and maintain the Organ

Old Mason's yard - Funds to repair and maintain the Old Mason's yard buildings

Stonemasons Festival - Funds to support the stonemasons festival

18 Unrestricted funds

Consolidated

	At 1 April 2018 £000	Net Incoming/ (outgoing) resources £000	Investment gains/ (losses) in the year £000	At 31 March 2019 £000
General fund	927	85	-	1,012
Property revaluation reserve	619	-	105	724
	<u>1,546</u>	<u>85</u>	<u>105</u>	<u>1,736</u>

Chapter

	At 1 April 2018 £000	Net Incoming/ (outgoing) resources £000	Investment gains/ (losses) in the year £000	At 31 March 2019 £000
General fund	1,013	85	-	1,098
Property revaluation reserve	619	-	105	724
	<u>1,632</u>	<u>85</u>	<u>105</u>	<u>1,822</u>

19 Reconciliation of net cash flow to movement in net funds

	2019 £000	2018 £000
(Decrease) / Increase in cash	866	(899)
(Decrease) in liquid resources	(29)	(6)
Increase in net funds	837	(905)
Net funds at 1 April 2018	2,375	3,280
Net funds at 31 March 2019	<u>3,212</u>	<u>2,375</u>

20 Analysis of changes in net funds

	At 1 April 2018	Cash flow	At 31 March 2019
	£000	£000	£000
Cash at bank and in hand	2,333	866	3,199
Cash balances included in investments	42	(29)	13
	<u>2,375</u>	<u>837</u>	<u>3,212</u>

21 Capital commitments

There were no capital commitments on 31 March 2019.

22 Contingent assets/liabilities

The Chapter is aware of its obligations in relation to Chancel liabilities. Since January 2019, the Church Commissioners agreed to increase their grant to 100% of any liability, and have taken on the management and administration of this work.

Chapter is also aware of its obligations, to maintain some of the medieval walls surrounding the Cathedral.

There were no contingent assets or liabilities at 31 March 2019 or 31 March 2018.

23 Pension schemes

Winchester Cathedral participates in the Pension Builder Scheme and the Defined Benefits Scheme (DBS) section of the Church Workers' Pension Fund (CWPF) for lay staff. The Scheme is administered by the Church of England Pensions Board, which holds the assets of the schemes separately from those of the Employer and the other participating employers.

The Church Workers Pension Fund has a section known as the Defined Benefits Scheme, a deferred annuity section known as Pension Builder Classic and a cash balance section known as Pension Builder 2014.

Pension Builder Scheme

The Pension Builder Section of the Church Workers Pension Fund is made up of two sections, Pension Builder Classic and Pension Builder 2014, both of which are classed as defined benefit schemes.

Pension Builder Classic provides a pension for members payable from retirement, accumulated from contributions paid and converted into a pension benefit during employment based on terms set and reviewed by the Church of England Pensions Board from time to time. Bonuses may also be declared, depending upon the investment returns and other factors.

Pension Builder 2014 is a cash balance scheme that provides a lump sum that members use to provide benefits at retirement. Pension contributions are recorded in an account for each member. This account may have bonuses added by the Board before retirement. The bonuses depend on investment experience and other factors. There is no requirement for the Board to grant any bonuses. The account, plus any bonuses declared, is payable from members' Normal Pension Age.

There is no sub-division of assets between employers in each section of the Pension Builder Scheme.

The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102. This is because it is not possible to attribute the Pension Builder Scheme's assets and liabilities to specific employers and that contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are contributions payable (2019: £109K, 2018: £104k).

A valuation of the scheme is carried out once every three years. The most recent scheme valuation of the PB Classic scheme was carried out as at 31 December 2016. This revealed, on the ongoing assumptions used, a deficit of £14.2m. There is no requirement for deficit payments at the current time.

The PB Classic scheme valuation was carried out as at 31 December 2016. This revealed, on the ongoing assumptions used, a surplus of £1.8m.

Defined Benefits Scheme

The Defined Benefits Scheme (DBS), also part of the Church Workers' Pension Fund provides benefits for lay staff based on final pensionable salaries. This scheme is now closed to new members.

For funding purposes, the DBS is divided into sub-pools in respect of each participating employer as well as a further sub-pool, known as the Life Risk Pool. The Life Risk Pool exists to share certain risks between employers, including those relating to mortality and post-retirement investment returns.

The division of the DBS into sub-pools is notional and is for the purpose of calculating ongoing contributions. They do not alter the fact that the assets of the DBS are held as a single trust fund out of which all the benefits are to be provided. From time to time, a notional premium is transferred from employers' sub-pools to the Life Risk Pool and all pensions and death benefits are paid from the Life Risk Pool.

It is not possible to attribute the scheme's assets and liabilities to specific employers, since each employer, through the Life Risk Pool, is exposed to actuarial risks associated with the current and former employees of other entities participating in the DBS. The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102 and as such contributions are accounted for as if the scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are contributions payable towards benefits and expenses accrued in that year (2019 : £6k, 2018 : £5K), plus any impact of deficit contributions (see below), giving a total charge of £nil for 2019 (2018 : £111k)

If following an actuarial valuation of the Life Risk Pool, there is a surplus or deficit in the pool and the Actuary so recommends, further transfers may be made from the Life Risk Pool to the employers' sub-pools, or vice versa. The amounts to be transferred (and their allocation between the sub-pools) will be settled by the Church of England Pensions Board on the advice of the Actuary.

A valuation of the DBS is carried out once every three years, the most recent having been carried out as at 31 December 2016. In this valuation, the Life Risk Section was shown to be in deficit by £2.6m and £2.6m was notionally transferred from the employers' sub-pools to the Life Risk Pool. This increased the Employer contributions that would otherwise have been payable. The overall deficit in the DBS was £26.2m.

Following the valuation, the Employer entered into an agreement with the Church Workers Pension Fund to pay a contribution rate of 34.7% of pensionable salary, and expenses of £3,700 per year. In addition deficit payments of £23,145 per year have been agreed for 5 years from 1 April 2018 in respect of the shortfall in the Employers sub-pool. This obligation has been recognised as a liability within the Employer's financial statements.

Other Pension Schemes

In addition Chapter operates a stakeholder Pension Scheme with Aviva, administered by Lucas Fettes. This scheme is closed to new members. The pension costs charged to the SOFA in the year are contributions payable (2019 : £24k, 2018 : £24k).

23 Pension schemes (cont'd)

Section 28.11A of FRS102 requires agreed recovery payments to be recognised as a liability. The movement in the provision is set out below:

	2019 £000	2018 £000
Balance Sheet liability at 1 April	106	-
Additional recognised Pension Deficit	-	106
Deficit contribution paid	(22)	-
Interest cost (recognised in SoFA)	-	-
Remaining charge to the balance sheet liability*(recognised in SoFA)	-	-
Balance Sheet liability at 31 March	<u>84</u>	<u>106</u>

* Comprises change in agreed deficit recovery plan and change in discount rate between year-ends.

This liability represents the present value of the deficit contributions agreed as at the accounting date and has been valued using the following assumptions, set by reference to the duration of the deficit recovery payments:

	Dec-18	Dec-17	Dec-16
Discount rate	1.90%	0.00%	0.00%

The legal structure of the scheme is such that if another employer fails, the employer could become responsible for paying a share of that employer's pension liabilities.

The next valuation of the scheme will be December 2019.

24 Connected entities

Individual members of the Chapter are involved with, and serve on all or some of the boards of The Winchester Cathedral Trust, The Carl Klein Trust, and the Friends of Winchester Cathedral. However, the Chapter does not have day to day control over any of these charities.

The Friends of Winchester Cathedral

This association exists to assist the Chapter in maintaining, the fabric and monuments and the fittings and furnishings of the Cathedral and its associated ground-works within the precincts, excluding property used for residential or administrative purposes.

The Winchester Cathedral Trust

The Charity's objects are to raise funds and receive donations to apply to any charitable purpose connected with Winchester Cathedral. This includes the general upkeep of the Cathedral and the improvement and repair of all other buildings in the Cathedral Close, and the receipt and distribution of funds raised to meet the costs of choristers.

The Carl Klein Trust

The Charity's objects are to provide financial assistance to lay clerks and prospective lay clerks of Winchester Cathedral who are in need or are suffering hardship

24 Connected entities (cont'd)

The most recently published summarised results of these entities are as follows:-

	The Friends of Winchester Cathedral	The Winchester Cathedral Trust	The Carl Klein Trust
	31-Mar-19 £000	31-Mar-19 £000	31-Mar-19 £000
Gross Income	254	203	-
Net incoming/(outgoing) resources for the year	94	(818)	(1)
Net Movement in Funds	99	(818)	(1)
Amounts paid or payable to the Cathedral	94	1,004	-
Gross Assets	697	1,225	576
Net Assets	642	1,221	576

The above accounts of The Winchester Cathedral Trust, The Carl Klein Trust and the Friends of Winchester Cathedral have been subject to an audit or independent examination under the Charities Act 2011. Only income receivable from the above connected entities has been included in the financial statements of the Chapter.

The Pilgrims' School (Limited by guarantee)

In addition to the above connected entities, the Chapter has the right to appoint Governors of The Pilgrims' School (Limited by Guarantee). However, the School's results have not been consolidated and no financial results for the year have been reproduced as the Chapter does not regard running the School as part of the ministry of the Cathedral and any financial surplus is not passed on to the Cathedral.

25 Related party transactions

During the year the Chapter received £1,004k (2018: £1,005k) from The Winchester Cathedral Trust.

During the year the Chapter received £94k (2018: £144k) from The Friends of Winchester Cathedral in grants.

During the year the Chapter received £126k (2018: £131k) from The Pilgrims' School (Limited by Guarantee) in respect of rent.

During the year the Chapter paid £245k (2018: £234k) in respect of Choristers' school fees to The Pilgrims' School (Limited by Guarantee).

During the year the Chapter paid £4k (2018: £4k) to Sophie Hacker, the wife of a Chapter member Canon Roland Riem, in respect of expenditure on arts and exhibitions

26 Analysis of prior year total funds

Consolidated statement of financial activities

	Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total funds
	2018	2018	2018	2018	2018
	£000	£000	£000	£000	£000
		restated	restated		restated
Incoming resources					
Voluntary income	400	420	318	-	1,138
Grants receivable	-	1,000	4,224	-	5,224
Charges and fees arising in the course of charitable activities	109	-	-	-	109
Income from activities generating funds	2,427	-	-	-	2,427
Income from property and investments	965	-	-	-	965
Total incoming resources	3,901	1,420	4,542	-	9,863
Cost of generating funds	1,707	-	31	-	1,738
Net incoming resources available for charitable activities	<u>2,194</u>	<u>1,420</u>	<u>4,511</u>	<u>-</u>	<u>8,125</u>
Resources expended on charitable activities					
Ministry	1,004	-	317	-	1,321
Cathedral and precincts upkeep	758	1,357	113	-	2,228
Education and outreach	180	-	55	-	235
Other expenditure on charitable activities	192	1,641	4,020	-	5,853
	<u>2,134</u>	<u>2,998</u>	<u>4,505</u>	<u>-</u>	<u>9,637</u>
Net incoming resources	60	(1,578)	6	-	(1,512)
Gross transfers between funds	-	(205)	-	205	-
Other recognised gains					
Investment property	-	-	-	153	153
Investments	(1)	(3)	(5)	(26)	(35)
	<u>(1)</u>	<u>(3)</u>	<u>(5)</u>	<u>127</u>	<u>118</u>
Net movement in funds	59	(1,786)	1	332	(1,394)
Fund balances brought forward	1,487	2,352	1,222	40,887	45,948
Fund balances carried forward	1,546	566	1,223	41,219	44,554

27 Analysis of prior year total funds (continued)

Consolidated balance sheet

	Unrestricted funds 2018 £000	Designated funds 2018 £000	Restricted funds 2018 £000	Endowment funds 2018 £000	Total funds 2018 £000
Fixed assets					
Investment assets					
Property	80	-	-	18,610	18,690
Investments	68	100	1,223	5,950	7,341
	<u>148</u>	<u>100</u>	<u>1,223</u>	<u>24,560</u>	<u>26,031</u>
Non-investment assets					
Property	770	-	-	16,659	17,429
Plant & equipment	92	-	-	-	92
	<u>862</u>	<u>-</u>	<u>-</u>	<u>16,659</u>	<u>17,521</u>
Total fixed assets	<u>1,010</u>	<u>100</u>	<u>1,223</u>	<u>41,219</u>	<u>43,552</u>
Current assets					
Stocks	127	-	-	-	127
Debtors	944	-	122	-	1,066
Cash at bank and in hand	764	466	1,103	-	2,333
	<u>1,835</u>	<u>466</u>	<u>1,225</u>	<u>-</u>	<u>3,526</u>
Current liabilities	<u>(1,299)</u>	<u>-</u>	<u>(1,225)</u>	<u>-</u>	<u>(2,524)</u>
Net current assets / (liabilities)	<u>536</u>	<u>466</u>	<u>-</u>	<u>-</u>	<u>1,002</u>
Total assets less total liabilities	<u>1,546</u>	<u>566</u>	<u>1,223</u>	<u>41,219</u>	<u>44,554</u>
Funds					
General fund	927	-	-	-	927
Property revaluation reserve	619	-	-	33,274	33,893
Property projects reserve	-	-	-	1,361	1,361
Music fund	-	-	-	2,974	2,974
Other funds	-	566	1,223	3,610	5,399
	<u>1,546</u>	<u>566</u>	<u>1,223</u>	<u>41,219</u>	<u>44,554</u>

27 Analysis of prior year total funds (continued)

Balance Sheet - Dean & Chapter only

	Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total funds
	2018	2018	2018	2018	2018
	£000	£000	£000	£000	£000
		restated	restated	restated	
Fixed assets					
Investment assets					
Property	80	-	-	17,995	18,075
Investments	78	100	1,223	5,950	7,351
	<u>158</u>	<u>100</u>	<u>1,223</u>	<u>23,945</u>	<u>25,426</u>
Non-investment assets					
Property	770	-	-	16,354	17,124
Plant & equipment	19	-	-	-	19
	<u>789</u>	<u>-</u>	<u>-</u>	<u>16,354</u>	<u>17,143</u>
Total fixed assets	<u>947</u>	<u>100</u>	<u>1,223</u>	<u>40,299</u>	<u>42,569</u>
Current assets					
Stocks	21	-	-	-	21
Debtors	1,193	-	122	-	1,315
Cash at bank and in hand	715	466	1,103	-	2,284
	<u>1,929</u>	<u>466</u>	<u>1,225</u>	<u>-</u>	<u>3,620</u>
Current liabilities	<u>(1,244)</u>	<u>-</u>	<u>(1,225)</u>	<u>-</u>	<u>(2,469)</u>
Net current assets	<u>685</u>	<u>466</u>	<u>-</u>	<u>-</u>	<u>1,151</u>
Total assets less total liabilities	<u>1,632</u>	<u>566</u>	<u>1,223</u>	<u>40,299</u>	<u>43,720</u>
Funds					
General fund	1,013	-	-	-	1,013
Property revaluation reserve	619	-	-	32,354	32,973
Property projects reserve	-	-	-	1,361	1,361
Music fund	-	-	-	2,974	2,974
Other funds	-	566	1,223	3,610	5,399
	<u>1,632</u>	<u>566</u>	<u>1,223</u>	<u>40,299</u>	<u>43,720</u>